

# **GOLD FIELDS LIMITED**

(Registration number 1968/004880/06)

("Gold Fields" or "the Company")

# SAFETY, HEALTH AND SUSTAINABLE DEVELOPMENT COMMITTEE TERMS OF REFERENCE

(Approved by the Board of Directors on 28 November 2024)

### 1. CONSTITUTION AND GENERAL PRINCIPLES

- 1.1. In line with the recommendations of the King IV Report on Corporate Governance for South Africa 2016<sup>1</sup> ("King IV<sup>TM</sup>"), the board of directors of the Company ("the Board") resolved to establish a committee of the Board to be known as the Safety, Occupational Health and Sustainable Development Committee ("the Committee")<sup>2</sup> acting in terms of delegated authority
- 1.2. Neither the appointment nor the duties of the Committee reduce the functions and duties of the Board or the directors of the Company who must continue to exercise due care and diligence in accordance with their statutory and fiduciary duties<sup>3</sup>.
- 1.3. The duties and responsibilities of the members of the Committee as set out in these Terms of Reference are in addition to those duties they have as members of the Board<sup>4</sup>.
- 1.4. These Terms of Reference have been approved by the Board<sup>5</sup> and shall be reviewed annually or as and when required. It shall be read with the Board Charter and shall be subject to the provisions of the Companies Act of 2008 ("the Act"), the Memorandum of Incorporation of the Company ("the MOI"), the JSE Listings Requirements and any other applicable law or regulatory provision.
- 1.5. In addition to ensuring compliance with the law, the Committee shall be expected, in fulfilling its role and duties, to apply the principles of good corporate governance as set out in King IV<sup>TM</sup>.
- 1.6. In these Terms of Reference, "Group" shall refer to the Company and its subsidiaries.

# 2. MEMBERSHIP

- 2.1. Members of the Committee shall be appointed by the Board and shall comprise a minimum of 3 (three) directors of the Company, one of whom being the Chief Executive Officer and the majority being non-executive directors.
- 2.2. The chair of the Board may be a member of the Committee but should preferably not chair the Committee. The Committee chair shall be a non-executive director who is independent as defined in King  $IV^{TM6}$ .
- 2.3. The members of the Committee, as a whole, must have the necessary knowledge, skills, experience and capacity to enable the Committee to execute its duties effectively<sup>7</sup>.
- 2.4. The make-up of the committee should generally reflect the diversity of the Board, gender and ethnicity.

Safety, Occupational Health and Sustainable Development Committee Terms of Reference - 2024

<sup>&</sup>lt;sup>1</sup> Copyright and intellectual property rights owned by the Institute of Directors South Africa

<sup>2</sup> Section 72 of the Act

<sup>3</sup> King IV: P8, RP49, page 55.

<sup>4</sup> Section 76 of the Act.

<sup>5</sup> King IV: P8, RP42, page 54.

<sup>&</sup>lt;sup>6</sup> King IV: P8,PR61 page57

<sup>&</sup>lt;sup>7</sup> King IV: P8, PR45, page 55.

- 2.5. Members are not appointed for a fixed term and the Board shall at least annually review the composition of the Committee and make such changes as deemed necessary to strengthen the functioning of the Committee<sup>8</sup>.
- 2.6. Membership of the Committee shall terminate automatically if a member ceases for whatever reason to be a director of the Company and the Board shall have the power to, at any time, remove Committee Members and to fill vacancies created by such removal.
- 2.7. The Group Company Secretary of Gold Fields or an authorised representative shall act as Committee secretary.

## 3. ROLE OF THE COMMITTEE

The role of the Committee is to provide an independent and objective body that will make recommendations to the Board to:

- 3.1. ensure a safe and healthy work environment, responsible environmental performance and that the Group's safety, health and environmental standards are clearly articulated and integrated into the Group's strategy and operations;
- 3.2. monitor the Group's activities, having regard to any relevant legislation, other legal requirements or prevailing codes of best practice, with regard to matters relating to the environment, health and safety, including the impact of the Group's activities and of its products or services;
- 3.3. take cognisance of Environmental, Social and Governance ("ESG" or "Sustainability") considerations in its deliberations, policy setting and reporting to ensure long-term sustainability and value for stakeholders; and
- 3.4. demonstrate the Group's stated commitments to, amongst others, the 10 principles of the International Council on Mining and Metals as detailed in Appendix "1", the 17 UN Sustainable Development Goals as detailed in Appendix "2", and the 10 World Gold Council ("WGC") Responsible Gold Mining Principles regarding sustainable development as detailed in Appendix "3."

### 4. DUTIES AND RESPONSIBILITIES

The duties of the Committee shall be to:

- 4.1 Occupational Health and Safety
  - 4.1.1 assist the Board to promote a safe and healthy work environment and ensure that the Group's safety, health and environmental standards are clearly articulated and integrated into the Group's strategy and operations through awareness, training and enforcement;

8 King IV: P8, RP45, page 55.

- 4.1.2 monitor the Group's activities and compliance with relevant legislation<sup>9</sup>, other legal requirements or prevailing codes of best practice, with regard to matters relating to environment, health and safety including the impact of the Group's activities and of its products or services;
- 4.1.3 evaluate the adequacy, timelines and outcomes of investigations into any incidents with regard to any matter for which the Committee is responsible and monitor compliance by management with the recommendations provided by investigators;
- 4.1.4 monitor key indicators and trends in safety rates at Group premises and facilities, focusing on fatalities, other safety incidents and near misses and obtain:
  - 4.1.4.1 root cause analyses from management with a view to achieving zero fatalities and serious injures; and
  - 4.1.4.2 confirmation that there is a systematic approach to prevent their recurrence, limit the severity in the event that these still might occur, mitigate the consequences of such accidents and incidents and, where appropriate, communicate such information throughout the Group;

### 4.2 Sustainable Development

- 4.2.1 monitor, review and recommend the strategies, policies, performance and the implementation of the Company's sustainability policies and practices within the Group in line with the overall commitment to the principles and goals outlined in Appendices 1 to 3;
- 4.2.2 consider and monitor matters relating to substantive sustainability risks and liabilities relating to Group operations;
- 4.2.3 consider substantive national and international regulatory and technical developments in all fields relevant to the Group's identified material sustainability issues and, in particular, the sustainability focus areas as amended from time to time;
- 4.2.4 track Committee-related ESG matters and related 2030 targets including amongst others, carbon emissions, water management and tailings management;
- 4.2.5 consider the impact of the Group's activities, products and services on occupational health as well as the safety of employees and communities and, where appropriate, amend its policy and/or approach;
- 4.2.6 approve the scope of assurance of material sustainability issues and review assurances obtained regarding the integrity, reliability and validation of the Group's public reports; and
- 4.2.7 review and evaluate the disclosure of sustainability issues in annual public reports and approve the integrated annual report, informing the Audit Committee of any material sustainability matter

<sup>&</sup>lt;sup>9</sup> For the Company and its South African subsidiaries, compliance with and due regard to the Mine Health and Safety Act No 29 of 1996 and applicable regulations issued thereunder and, where applicable the Occupational Health and Safety Act No 85 of 1993 and applicable regulations issued thereunder

which may have an impact on the financial statements as well as enabling the Audit Committee to provide assurance to the Board that the disclosure is reliable and does not conflict with the financial information;

#### 4.3 General

- 4.3.1 give due consideration to the relevant provisions of the Act, relevant regulatory requirements concerning matters within the scope of the Committee, the Listings Requirements of the JSE Limited and the principles and recommendations of King IV<sup>TM</sup>;
- 4.3.2 ensure that plans and strategies aimed at compliance with legislation that may have an impact on the subject matter of the Committee's responsibilities and duties or have a potential to impact on the Group's rights and/or license and/or permit to mine and/or operate are in place and are implemented; and
- 4.3.3 consider such other topics and fulfil such other duties as defined by the Board.

#### 5. REPORTING RESPONSIBILITIES

- 5.1. The Committee shall include a report in the integrated annual report that addresses the matters as listed in King IV<sup>TM</sup> 10 and as required by the JSE 11 for disclosure by a committee of the Board.
- 5.2. The signed minutes of meetings of the Committee shall be made available to all directors via the electronic portal used for distribution and hosting of Board documents.
- 5.3. The Committee will account to the Board for all decisions made by the Committee in terms of such matters where the Committee has been granted decision-making authority and ensure that such decisions are duly reported to the Board.
- 5.4. The Committee chair will report on the Committee's proceedings, recommendations and decisions at every subsequent Board meeting by providing verbal feedback or a written memorandum at the discretion of the Committee chair, to ensure that decisions taken are duly reported to the Board.
- 5.5. The Committee chair must provide assurance to the chair of the Risk Committee that the risks apportioned to this Committee and risk management plans are addressed at Committee meetings on a quarterly basis.
- 5.6. The Committee chair (or in his/her absence an alternative member of the Committee) shall attend the annual general meeting of Gold Fields and be prepared to answer questions concerning matters within the mandate of the Committee

<sup>&</sup>lt;sup>10</sup> King IV: (i)P5, RP11, page 48; and (ii) P8, RP50, Page 55

# 6. GENERAL PROVISIONS AND MEETING PROCEDURES

Refer to Annexure "A" for Meetings and Resolutions, Authority, Conduct of Committee Members, Remuneration and Performance Evaluation.



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SIGNED BY: CHAIR OF THE SAFETY,
OCCUPATIONAL HEALTH AND SUSTAINABLE
DEVELOPMENT COMMITTEE

DATE: 28 November 2024

Appendix "1"

# 10 principles of the International Council on Mining and Metals (ICMM):

Gold Fields subscribes to all 10 principles of the ICMM as detailed below:

SET Committee	SHSD Committee	Risk Committee
<ul> <li>Principle 1: Apply ethical business practices and sound systems of corporate governance and transparency to support sustainable development</li> <li>Principle 3: Respect human rights and the interests, cultures, customs and values of workers and communities affected by our activities</li> </ul>	Principle 2: Integrate     sustainable development in     the corporate strategy and     decision-making processes	
Principle 4: Implement effective risk-management strategies and systems based on sound science and which account for stakeholder perceptions of risks – delegated responsibility		Principle 4: Implement effective risk-management strategies and systems based on sound science and which account for stakeholder perceptions of risks
<ul> <li>Principle 9: Pursue continual improvement in social performance and contribute to the social, economic and institutional development of host countries and communities</li> <li>Principles 10: Proactively engage key stakeholders on sustainable development challenges and opportunities in an open and transparent manner. Effectively report and independently verify progress and performance</li> </ul>	<ul> <li>Principle 5: Pursue continual improvement in physical and psychological health and safety performance with the ultimate goal of zero harm</li> <li>Principle 6: Pursue continual improvement in environmental performance issues, such as water stewardship, energy use and climate change</li> <li>Principle 7: Contribute to the conservation of biodiversity and integrated approaches to land-use planning</li> <li>Principle 8: Facilitate and support the knowledge-base and systems for responsible design, use, re-use, recycling and disposal of products containing metals and minerals.</li> </ul>	

Appendix "2"

# The 17 Sustainable Development Goals:

Gold Fields supports the UN Sustainable Development Goals as detailed below:

SET Committee	SHSD Committee	Less applicable to Mining
<ul> <li>Goal 1: End poverty in all its forms everywhere</li> <li>Goal 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all</li> <li>Goal 5: Achieve gender equality and empower all women and girls</li> <li>Goal 8: Promote sustained, inclusive and sustainable</li> </ul>	<ul> <li>Goal 3: Ensure healthy lives and promote well-being for all at all ages</li> <li>Goal 6: Ensure availability and sustainable management of water and sanitation for all</li> <li>Goal 13: Take urgent action to combat climate change and its impacts</li> <li>Goal 15: Protect, restore and promote sustainable use of</li> </ul>	<ul> <li>Goal 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture</li> <li>Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for all</li> <li>Goal 10: Reduce inequality within and among countries</li> <li>Goal 11: Make cities and human settlements inclusive, safe,</li> </ul>
economic growth, full and productive employment and decent work for all  Goal 9: Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation  Goal 12: Ensure sustainable consumption and production patterns  Goal 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels  Goal 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development	terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss	resilient and sustainable  Goal 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development

Appendix "3"

# World Gold Council ("WGC") 10 Responsible Gold Mining Principles:

Gold Fields subscribes to the World Gold Council ("WGC") 10 Responsible Gold Mining Principles as detailed below:

SET Committee	Principles which are the purview of the SHSD Committee
Governance	
<ul> <li>Principle 1: Ethical conduct: we will conduct our business with integrity including absolute opposition to corruption.</li> <li>Principle 2: Understanding our impacts: we will engage with our stakeholders and implement management systems so as to ensure that we understand and manage our impacts, realise opportunities and provide redress where needed.</li> <li>Principle 3: Supply chain: we will require that our suppliers conduct their businesses ethically and responsibly as a condition of doing business with us.</li> </ul>	
Social	Driverials A. Cafety and health, we will protect and
<ul> <li>Principle 5: Human rights and conflict: we will respect the human rights of our workforce, affected communities and all those people with whom we interact.</li> <li>Principle 6: Labour rights: we will ensure that our operations are places where employees and contractors are treated with respect and are free from discrimination or abusive labour practices.</li> <li>Principle 7: Working with communities: we aim to contribute to the socio-economic advancement of communities associated with our operations and to treat them with dignity and respect.</li> </ul>	<ul> <li>Principle 4: Safety and health: we will protect and promote the safety and occupational health of our workforce (employees and contractors) above all other priorities, and will empower them to speak up if they encounter unsafe working conditions.</li> </ul>

Environment	
	<ul> <li>Principle 8: Environmental stewardship: we will ensure that environmental responsibility is at the core of how we work.</li> <li>Principle 9: Biodiversity, land use and mine closure: we will work to ensure that fragile ecosystems, critical habitats and endangered species are protected from damage and we will plan for responsible mine closure.</li> <li>Principle 10: Water, energy and climate change: we will improve the efficiency of our use of water and energy, recognising that the impacts of climate change and water constraints may increasingly become a threat to the locations where we work and a risk to our licence to operate.</li> </ul>



# **GOLD FIELDS LIMITED**

(Registration number 1968/004880/06)

("Gold Fields" or "the Company")

# ANNEXURE A: COMMITTEE TERMS OF REFERENCE GENERAL PROVISIONS AND MEETING PROCEDURES GUIDELINE FOR COMMITTEES

(Approved by the Board of Directors on 28 November 2024)

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#### 1. MEETINGS AND RESOLUTIONS

#### 1.1. Quorum

- 1.1.1. The quorum necessary to transact business will be a majority of Committee Members present in person, or linked by telephone, video conference facility or any other recognised electronic means of communication.
- 1.1.2. A duly convened meeting of the Committee at which a quorum is present will be competent to exercise all or any of the authorities, powers and discretions vested in or exercisable by the Committee.
- 1.1.3. In the absence of a quorum and subject to the discretion of the Committee chair, the meeting can either be postponed to a later date or can proceed as an informal meeting with all resolutions required to be taken at the meeting being formally approved by way of a written resolution.
- 1.1.4. No resolutions tabled for approval by the Committee at a meeting which is not quorate shall be implemented or given effect to until formally approved at the postponed meeting or via written resolution as contemplated in clause 1.1.3.
- 1.1.5. The written resolution circulated in terms of clause  $\underline{1.1.3}$  requires unanimous approval, in the absence of which a special meeting of the Committee shall be convened for the matter to be discussed and formally approved during such special meeting.
- 1.1.6. Invitees in attendance at Committee meetings may participate in discussions but will not form part of the quorum for Committee meetings<sup>1</sup>.

### 1.2. Attendance at meetings

- 1.2.1. Committee members are expected to attend all meetings of the Committee unless an apology with reasons has been submitted to the Committee chair or the Committee secretary.
- 1.2.2. In view of dates of scheduled Committee meetings being communicated well in advance, all Committee members are expected to be in attendance unless the absence with reasons was communicated to the Committee secretary and/or the Committee chair at the time the dates were originally set or rescheduled. The Board appreciates that unexpected and urgent matters do arise but urges Committee Members to ensure attendance at all scheduled meetings of the Committee for the full duration of the meeting.

<sup>&</sup>lt;sup>1</sup> King IV: P8, RP49, page 55

- 1.2.3. Special meetings of the Committee, which are normally arranged at short notice, will be set in consultation with the Chair and Committee members at a date and time that will, as a minimum, ensure the presence of a quorum at the meeting.
- 1.2.4. The Committee shall identify those members of management who shall have a standing invitation to attend the meetings of the Committee as and when deemed necessary. Other individuals, including members of management and external consultants and service providers, may be invited to attend from time to time in consultation with the Committee chair.
- 1.2.5. If the Committee chair is absent from the meeting, any other Committee member may act as chair for that meeting as agreed by those present or as nominated by the Committee chair.

# 1.3. Frequency of meetings

- 1.3.1. Meetings of the Committee shall be held as frequently as the Committee considers appropriate, but it shall normally meet not less than 4 (four) times a year.
- 1.3.2. Committee meetings shall be scheduled in advance and no formal notice of the meeting shall be given, excluding the agenda and supporting meeting papers.
- 1.3.3. Meetings in addition to those scheduled may, in consultation with the Committee chair, be arranged at the request of the Board or any Committee members. Formal notice of such special meetings shall be given as and when required.
- 1.3.4. The Committee must undertake such work as is necessary in preparation for relevant Board meetings and to properly report to the Board on its activities and recommendations.

# 1.4. Annual workplan and agenda

- 1.4.1. An annual workplan, based on the duties of the Committee, shall be implemented and approved by the Committee and shall be reviewed annually. The annual workplan shall provide guidance on the number, timing and duration of Committee meetings in an annual cycle.
- 1.4.2. The agenda of Committee meetings is governed by the abovementioned annual workplan to ensure all relevant matters are covered.
- 1.4.3. The annual workplan must ensure proper coverage of matters laid out in these Terms of Reference. The more critical matters will need to be attended to each year, while other matters may be dealt with on a rotation basis as deemed necessary.
- 1.4.4. The Committee secretary shall be required to facilitate the process of setting the agenda for each meeting as agreed with the Committee chair and responsible executive. Every Committee member shall be entitled, in consultation with the Committee chair, to add any item to the agenda for a particular meeting prior to the circulation of the agenda. In the event the Committee chair not agreeing with the addition of the requested item, the relevant member shall be entitled to direct his request to the Committee and the matter shall be added to the agenda if supported by a majority (50 percent plus 1) of the members.

- 1.4.5. Any Committee member shall, with the consent of the Committee chair, be entitled to add any item to the agenda for a particular meeting of the Committee at the start or during the meeting on condition that such item does not require a formal resolution to be passed by the Committee in the event of not all Committee members being present at the meeting. In the event of the Committee chair not agreeing with the addition of the requested item, the relevant member shall be entitled to direct his request to the meeting and the matter shall be added to the agenda if supported by a majority (50 percent plus 1) of the Committee members.
- 1.4.6. A detailed agenda, approved by the Committee chair, together with supporting documentation shall, barring exceptional circumstances, be circulated a minimum of 5 (five) working days prior to each Committee meeting to the Committee members and other invitees as appropriate. To ensure timeous circulation of meeting papers, submissions which are not available for circulation within the said period shall only be circulated and included in the meeting papers with the consent of the Committee chair, whose consent shall be obtained by the author of the relevant submission or via the Committee secretary.

# 1.5. Meeting procedures

- 1.5.1. The meetings of the Committee may be held in person, or by electronic communication as circumstances may require, provided that the required quorum is met and that the members can speak and hear one another during the meeting.
- 1.5.2. To the extent possible, the Committee chair shall endeavour to obtain consensus from amongst members present at meetings of the Committee on any matter requiring support and/or formal approval by the Committee. Where not possible to achieve consensus and at the discretion of the Committee chair, such matters arising at any meeting will be put to a vote and decided by a majority of votes exercised on the matter. In the event of equal votes, the Chair shall have a casting vote. All decisions will be guided by the principles of fairness, transparency, and alignment with the Company's strategic objectives.
- 1.5.3. Each Committee member has 1 (one) vote on a matter before the Committee.

#### 1.6. Minutes

- 1.6.1. The Committee secretary will attend and minute all meetings and record the proceedings and decisions taken, the details of which will remain confidential.
- 1.6.2. Draft minutes of a meeting shall be presented to relevant members of management for comment within 20 (twenty) business days from the date of the meeting, where reasonably possible, and shall thereafter be presented to the Committee chair and circulated to the Committee members where required. The draft minutes shall be tabled for confirmation at the next meeting of the Committee or circulated for this purpose via electronic communication and shall thereafter be signed by the Committee chair.

#### 1.7. Resolutions

1.7.1. Subject to clause <u>1.1.5</u>, a written resolution consented to in writing by a majority of the Committee members for the time being will be as valid and effective as if the same had been passed at a duly convened meeting of the Committee provided that Committee

- members have been afforded a reasonable opportunity to express an opinion on the matter to which such resolution relates.
- 1.7.2. Any written resolution may be signed or consented to in writing in any electronic form and in any number of counterparts, all of which, taken together, shall constitute one and the same document. It may further be conveyed or transmitted by email or any other form of electronic means.
- 1.7.3. The passing of written resolutions of the Committee must not detract from the requirements for the frequency of Committee meetings as set out in these Terms of Reference.

### 1.8. Closed Session meetings

- 1.8.1. Closed Session meetings of the Committee, where only Committee members are present, may be held as and when deemed necessary and/or appropriate by the Committee chair.
- 1.8.2. The Committee secretary shall be in attendance at Closed Session meetings for minute purposes. If the Committee secretary is also excused from the meeting, the Committee chair shall provide a summary of the key discussion points and/or decisions to the Committee secretary for minute purposes. Alternatively, the Committee chair shall nominate a Committee member to keep notes of the discussions and/or decisions for minute purposes and shall furthermore circulate same to all Committee members that were present.
- 1.8.3. Separate minutes shall be prepared for Closed Session meetings and shall be circulated to Committee members for confirmation via electronic communication where after it shall be signed by the Committee chair.

# 2. AUTHORITY

- 2.1. The Committee shall have decision-making power in respect of such duties, if any, where decision-making power has been specifically delegated by the Board to the Committee in these Terms of Reference or the Delegation of Authority as approved by the Board from time to time. In respect of all other duties as contained herein, the Committee shall only have the power to make recommendations to the Board.
- 2.2. The Committee is authorised by the Board to investigate any activity within its mandate. It is authorised to seek any information it requires from any employee in the Group and all such employees are directed to co-operate with any request made by the Committee.
- 2.3. The Committee is authorised by the Board, subject to the approved process as set out in the Board Charter, to obtain outside legal or other independent professional advice<sup>2</sup> and to secure the attendance at meetings of the Committee of outsiders with relevant experience and expertise if deemed necessary.

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<sup>&</sup>lt;sup>2</sup> King IV: P6, RP3, page 49

- 2.4. The Committee may establish and delegate authority to any member or sub-committee to assist it in carrying out certain of its functions. Such delegation, and the extent thereof, shall be properly recorded in a formal resolution of the Committee passed at a meeting of the Committee or via written resolution.
- 2.5. The Company shall meet all expenses reasonably incurred by the Committee in the fulfilling of its duties.

### 3. CONDUCT OF COMMITTEE MEMBERS

Committee members are expected to:

- 3.1. act in the Company's best interests, in good faith and with integrity and adhere to all relevant legal standards of conduct;
- 3.2. avoid conflicts of interest between their personal affairs and those of the Company or, where unavoidable, disclose any such conflict or potential conflict, including those of related parties as defined in the Act;
- 3.3. disclose any information they may be aware of that is material to the Company and of which the Board is not aware, unless such director is bound by ethical or contractual obligations of non-disclosure;
- 3.4. keep all information shared with them, in their capacity as a Committee member, strictly confidential;
- 3.5. exhibit the degree of care, skill and diligence that may reasonably be expected of a person carrying out the same functions in relation to the Company as those carried out by that person, and having the general knowledge, skill and experience of that person;
- 3.6. keep up to date with developments affecting the areas of responsibility of the Committee; and
- 3.7. be fully prepared for meetings and provide appropriate and constructive input on matters under consideration.

# 4. REMUNERATION

- 4.1. Committee members shall receive such compensation for their services as members of the Committee as approved by shareholders from time to time and as required by the Act.
- 4.2. Such remuneration may be subject to South African Employee's tax ("PAYE") and accordingly appropriate PAYE will be withheld from any remuneration paid to members of the Committee where relevant.

# 5. PERFORMANCE EVALUATION

The performance of the Committee shall be evaluated in accordance with the methodology approved by the Board from time to time on recommendation from the Committee.